

City of Independence

Capital Improvement Program

FY 2019 – FY 2024



Shelter House at 100 Years

Independence, Kansas



**The time to repair the roof is
when the sun is shining.**

— John F. Kennedy



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City Manager's Message

A detailed analysis of the City's long-term capital needs is an on-going function. As City Manager, it is one of my foremost responsibilities to recommend a prudent and balanced Capital Improvement Program. To keep both the residential neighborhoods and the commercial and industrial areas vibrant and growing, the City must maintain and improve its infrastructure.

This program calls for an investment of almost \$4.9 million in the first year and a total of over \$27 million during the next six years in the infrastructure and capital facilities of our community. While this is a good program, more is still needed for equipment and projects, especially critical street reconstruction and street maintenance equipment. We have increased funding for street work from \$220,000 in 2018 to \$610,000 in 2019, but it still does not meet the needs. The City can only defer maintenance and replacement of our infrastructure and equipment for so long before services begin to suffer.

We also face major projects as we continue the process of upgrading our water treatment facility and the rehabilitation of city hall and public safety buildings, as well as our public works and utilities facilities and Parks and Zoo operations.

Additional revenue is required to support these needed capital projects and equipment. Fortunately, this year we were able to allocate about \$123,000 from the General Fund Unrestricted Reserves to pay for capital projects; this cannot, however, be continued at that level in the future before we would deplete our reserves. This would put the City in a poor financial position.

The capital program is an important financial planning tool. It introduces a long time-span for planning and programming, and endorses a close integration of financial and physical planning. While the operating budget provides for the coordination of expenditures and revenues in one year, the capital improvement program projects a long-term view of city operations.

Also, the Capital Improvement Program should be a comprehensive guide subject to changing conditions and needs. It should not be rigid or unchangeable. A sound program will improve management control, identify capital needs, establish priorities, stabilize public improvements at a reasonable level, and assist us as City officials to act promptly and at the right time.

Sincerely,


D. Craig Whitehead



Capital Improvement Program Summary

The City of Independence’s FY 2019 – FY 2024 Capital Improvement Program (CIP) plans for over \$27 million over the six-year period. Year one funding for FY 2019 totals almost \$4.9 million. All other subsequent year funding requests total nearly \$22.2 million. Projects for the FY 2019 – FY 2024 CIP include street and sidewalks, water and wastewater, vehicle and equipment purchases for public health and safety, and park improvements. See Figure 1 below for exact amounts.

Figure 1. Six Year Capital Improvement Program by Program/Category

Program	Adopted	FY 2020	FY 2021	Programmed	FY 2023	FY 2024	TOTAL	%
	FY 2019			FY 2022				
Vehicles	605,800	506,800	410,800	420,421	879,421	205,000	3,028,242	11.2
Equipment	349,800	392,000	90,000	58,000	39,000	35,000	963,800	3.5
Projects	3,318,075	7,712,275	2,253,875	2,843,775	2,575,075	1,558,175	20,261,250	74.9
Streets	610,000	500,000	500,000	400,000	400,000	400,000	2,810,000	10.4
TOTAL	4,883,675	9,111,075	3,254,675	3,722,196	3,893,496	2,198,175	27,063,292	100.0

Capital Improvement Development Process

The City views itself as primarily a service organization. The City, therefore, continually seeks a balance between maintaining operational needs and seeking remedies to cover expenses for needed infrastructure, aging fleet and equipment.

During the budget process, departments submit reasonable goals for capital requests that balance the need to keep up with replacing equipment, capital improvements and capital projects, while also being realistic about the City’s ability to meet all requested capital needs with limited funding.

Revenue is a main driver of what will be funded in the capital budget. While the City strives to meet all budgetary needs, unless the City can find ways to generate additional revenues, the capital projects budget is generally conservative. This does not mean, however, that department heads are encouraged, through budgetary requests, to understate the needs of their respective departments.

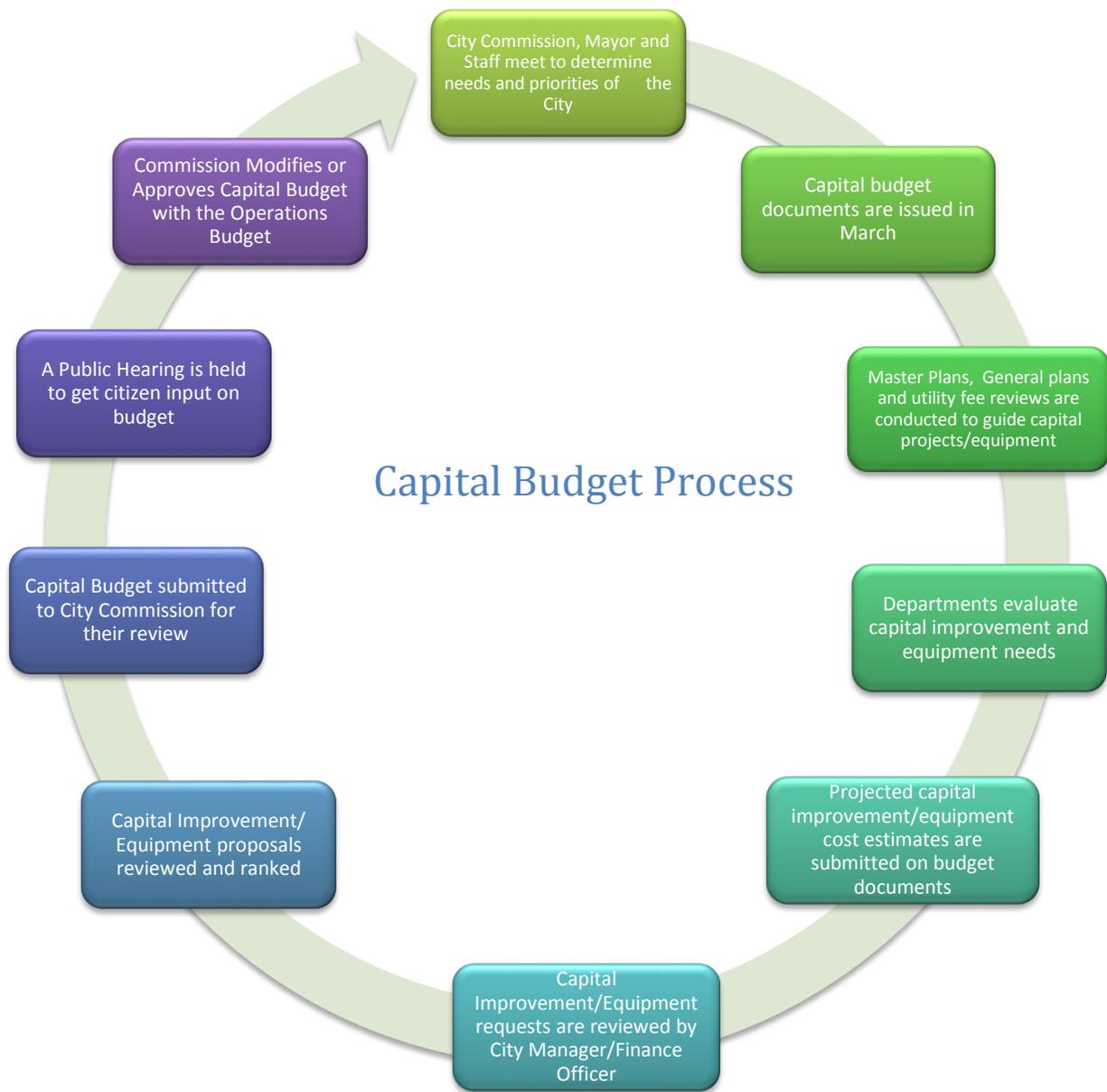
Priority capital projects and improvements are those that:

- Have their own funding source
- Remedy safety issues
- Are necessary for the continuation of the City’s core services

Upcoming budgetary hurdles include major water and wastewater projects:

- Water treatment facility upgrade (\$200,000 annual loan repayment)
- Replace Channel Monster with a mechanical bar screen (\$500,000)
- Water line projects (\$300,000)
- Automated Meter Reading (\$300,000)

The capital budget planning process is as follows:



Capital Improvement Policies

The City of Independence uses a modified zero-based budgeting process. The majority of expenditures are evaluated on an annual basis. Some expenditures, such as for utilities and garbage collections, are indexed to capture increases from the prior year. The City budget is reviewed and revised annually, to evaluate possible funding sources and to rank and analyze needed capital improvements and capital equipment.

The general funding sources for capital equipment and projects for the general fund and special revenue funds comes from General Fund Revenues (property tax, sales tax), Special Use Sales Tax, grants, user fees and donations. The enterprise funds (water/wastewater, sanitation, and airport funds) rely on user fees, or grants to fund capital improvements and projects.

The Capitalization threshold for City assets, both capital assets and capital equipment is \$5,000. This is the level at which the City will recognize expenditures as a capital asset. For enterprise funds, this usually means that assets will be booked and depreciated over their useful lives. For governmental funds, depreciation is usually only recognized in one set of financial statements, the government-wide financial statements.



Non-recurring Capital Expenditures

The City has traditionally purchased equipment or financed capital projects on a non-recurring basis, as surplus funds, over and above the financing of operational expenditures, debt and other fixed expenditures, became available. Unfortunately, during the economic downturn, the City had to cut back on capital financing and fell behind in the rotation of vehicles and equipment; the City is working to get necessary equipment and capital items financed.

The City is, on a limited basis, funding some capital equipment through leases; operational or capital. Some of the equipment that seems to suit these types of funding opportunities include major equipment such as fire apparatus, backhoes, and heavy loaders.

The drawback to bank financing or capital leases, is the need for fixed financing on select equipment that obligates funds for future periods. This becomes problematic when trying to



finance a large variety of equipment over several departments. Historically the City has rotated the funding of vehicles and equipment, to finance these items from City funds as non-recurring capital expenditures.

We will evaluate the use of leases as a method of capital financing to determine if this is a better option than non-recurring, one-time expenditures on a rotating basis to replace equipment.

Capital Budget by Department

Capital projects are tied to departments who are responsible for managing the projects to completion, whether it is street construction, fleet purchase and maintenance, or equipment replacement. The CIP goes one step further and separates the projects by divisions within departments to better indicate capital allocation. The FY 2019 capital budget by department is outlined on pages 18-22.

The capital budget uses the following departments and divisions indicated in Figure 2 though not all departments have capital projects in this current CIP.

Figure 2. Table of Department and Divisions

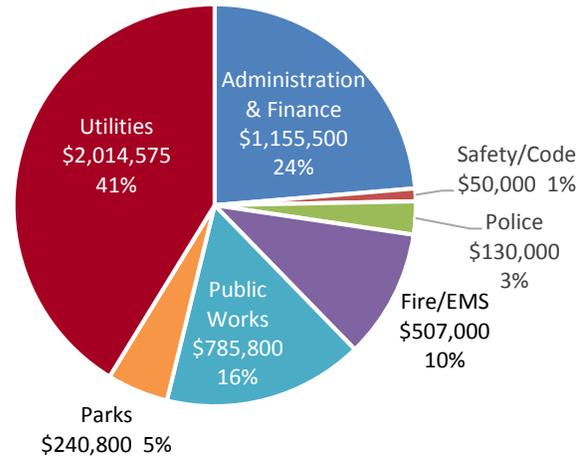
Department	Division
Utilities	Water/Wastewater Administration Water Treatment Water Distribution Wastewater Collection Wastewater Treatment
Public Works	Streets Airport Sanitation
Parks	Parks Zoo Cemetery
Police	Police Patrol / Investigations Animal Control
Fire	Fire Prevention and Suppression EMS
Administration	Administration Memorial Hall Building D (temporary City Hall) General Government Special Improvements
Public Safety	Public Safety Emergency Preparedness ADA Compliance
Finance	Finance City Clerk Municipal Court



For FY 2019 there are eight departments with capital projects associated with them. See figure 3 below for exact amounts by department.

Figure 3. FY 2019 Capital Budget by Department

Department	FY 2019	Percent
Administration/Finance	1,155,500	23.7%
Safety/Code	50,000	1.0%
Police	130,000	2.7%
Fire/EMS	507,000	10.4%
Public Works	785,800	16.1%
Parks	240,800	4.9%
Utilities	2,014,575	41.3%
Total	4,883,675	100.0%



Utilities Of the eight departments in the CIP, projects associated with Utilities made up \$2.01 million, or 41.3%. This amounts to 14 projects and three equipment purchases. Within Utilities, \$678k are for water treatment and distribution, including \$300k for water line projects, and \$20k to rebuild the pump at the Airport pump station. Wastewater Collection and Treatment has \$570k in projects, including \$500k to replace the grinder/auger channel system to a mechanical screen.

Public Works The Public Works Department has seven projects and four equipment purchases totaling \$786k, or 16.1%. Projects include \$400k for street improvements, and \$200k for annual ADA street/sidewalk projects.

Parks, Zoo, and Cemetery The Parks Department has 9 projects totaling \$241k, or 4.9%. These include \$150k for Kiddie Land ADA improvements in Riverside Park, \$10k to improve ADA at the Dog Park, \$54k in three projects to improve Zoo facilities.

Police The Police Department has seven projects or equipment purchases for 2019 totaling \$130k, or 2.7%. These include \$70k for vehicles, \$5k for AWOL building repairs, and \$37k for a new records management system.

Fire / EMS The Fire/EMS Department has seven projects/equipment purchases totaling \$507k, or 10.4%. These include \$125k for ladder truck lease payment and \$200k for a replacement ambulance.

Capital Budget by Program / Category

The capital budget is also divided into major programs and categories for the City. A City program is a major service the City provides to its residents while the categories within the program are the specific ways the City provides that respective service. The FY2019 – FY2024 capital budget by program/category is outlined on pages 24-28.

The capital budget uses the following program and categories as outlined in Figure 4 below.

Figure 4. Program and Category Definitions

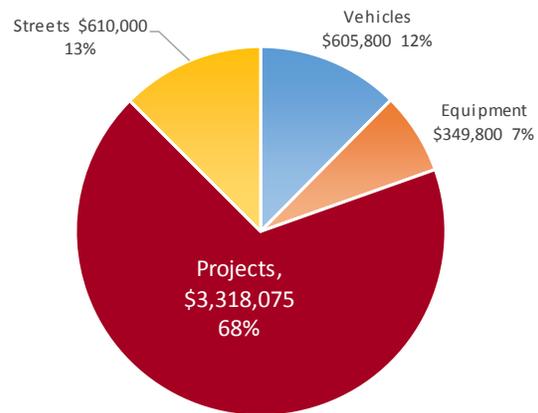
Program	Division
Projects	Capital needed for commercial and residential development, and for various department facilities and projects
Equipment	Heavy equipment used in providing services to the community
Vehicles	Fleet vehicles used in providing service to the community
Streets / Sidewalks	<u>Road Reconstruction</u> – complete tear out and rebuild of new road with a 20-year life expectancy, assuming no other improvements
	<u>Heavy Road Maintenance</u> – Surface grind with a 1-3 inch overlay added to extend life another 10 years. Typically needed on roads that have been cut into, such as is the case for utility repairs
	<u>Light Road Maintenance</u> – Seal coating added to the top of the road to extend life another five years. This can be crack, chip, and slurry seal, HA5, or similar processes
	<u>Sidewalks</u> – Includes replacement, patching, or leveling of sidewalks



The FY 2019 has projects in the four programs and categories. See Figure five for a detailed cost breakout by program.

Figure 5. FY 2019 Capital Budget by Program

Program / Category	FY 2019	Percent
Projects	3,318,075	67.9%
Equipment	349,800	7.2%
Vehicles	605,800	12.4%
Streets/Sidewalks	610,000	12.5%
Total	4,883,675	100.0%



Projects Of the programs in the CIP, costs associated with projects made up \$3,318,075 or 67.9% of the total CIP expenditures. Within this were projects such as \$890k for phase I of the 1916 City Hall rehabilitation. Wastewater Collection and Treatment has \$570k in projects. Other projects include replacing the \$500k to replace the grinder/auger channel system to a mechanical screen, and \$300k for water line projects.

Equipment Planned equipment purchases total about \$350k, which includes \$50k for a tractor/bush hog, \$70k for an upgrade to the City’s financial software program, and \$25k for an SCBA fill station.

Vehicles Scheduled for replacement in FY 2019 total about \$606k. These include \$70k for police vehicles, \$200k for a replacement ambulance, and \$65k for sanitation trucks lease payments.

Streets / Sidewalks The streets and sidewalk program totals \$610k for FY 2019. This includes \$400k for general street maintenance, \$50k for residential sidewalk replacement, and \$200k for annual ADA street-related improvements.

Capital Budget by Fund

The capital budget is funded primarily in five different ways: General Fund, Special Use Sales Tax Fund, Sanitation Fund, Airport Fund, and the Water/Wastewater Fund. There are projects in the FY 2019 CIP with other funding sources, though they are few. Other funding sources include Economic Development and Transportation Fund and Quality of Life Funds. The FY 2019 capital budget by program is outlined on pages 30-34.

The capital budget uses the following departments and divisions indicated in Figure 2 though not all departments have capital projects in this current CIP.

Figure 6. Major Funding Sources and Definitions

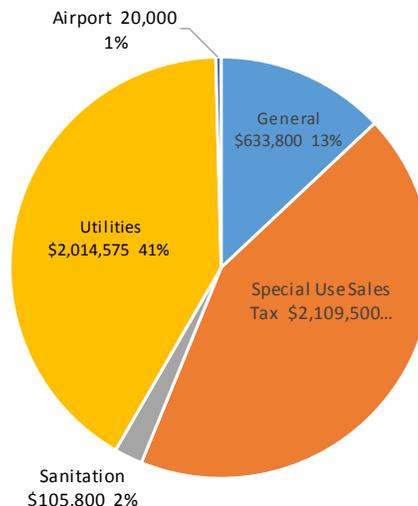
Department	Division
General Fund	Revenue collected through general taxes; property tax, sales tax, etc.
Special Use Sales Tax Fund	Revenue collected through the one percent sales tax approved in 2012 for city projects and programs.
Sanitation Fund	Sanitation revenue is collected through the monthly utility bill and pays for all sanitation related expenses.
Airport Fund	Funds come from fuel sales, T-hanger rentals, agriculture leases, grants, and transfers from the general fund to support airport operations.
Water / Wastewater Fund	Fees paid by the consumer for the administration, treatment, and distribution of culinary water, and also the collection and treatment of wastewater.



The FY 2019 has projects funded through five different sources. See Figure 6 for a detailed cost breakout by program.

Figure 6. FY 2019 Capital Budget by Fund

Program / Category	FY 2019	Percent
General	\$ 633,800	13.0%
Special Use Sales Tax	\$ 2,109,500	43.2%
Sanitation	\$ 105,800	2.2%
Utilities (water/sewer)	\$ 2,014,575	41.3%
Airport	\$ 20,000	0.4%
Total	\$4,883,675	100.0%



General Fund The General Fund will be funding 28 projects in the FY 2019 capital budget. These projects total about \$634k, or 13% of the total CIP, and include, for example, \$70k for police vehicles, \$50k for condemnations, and \$80k for ambulance lease payments.

Special Use Sales Tax There are 18 projects funded by the Special Use Sales Tax, the Economic Development Fund, and the Quality of Life funds, which totals \$2,109,500. Examples include \$400k for streets, \$890k for the 1916 City Hall building to seal the exterior and demolition of the interior, and \$150k for ADA improvements to Kiddie Land in Riverside Park.

Sanitation This fund provides capital to pay lease payments for sanitation vehicles, and the purchase of two balers and a forklift for the recycling program, which totals \$105k, and represents 2.2% of the FY 2019 capital budget.

Water/Wastewater Fund The Utilities fund provides capital totaling \$2,014,575, or 41.3% of the FY2019 CIP. These include payments of \$716,575k for loan repayments and debt service, \$300k for water line projects, and \$300k for the initial phase of implementing an automated metering program.

Airport Fund The Airport fund provides capital totaling \$20k, or 0.4% of the FY 2019 Capital Budget, which is for lime on the leased agriculture property.

The following FY 2019 – FY 2024 Capital Program outlines the expenditures by fund using the following key:

<u>FUND</u>	<u>COLOR</u>	<u>COLUMN</u>
General Fund	Green	FY 2018
Special Use Sales Tax Fund	Green	SUST 2018
Sanitation Fund	Brown	FY 2018
Water/Wastewater Fund	Blue	FY 2018

2019 Capital Improvement Budget



Capital projects are tied to departments who are responsible for managing the projects to completion, whether it is street construction, fleet purchase and maintenance, or equipment replacement. The CIP goes one step further and separates the projects by divisions within departments to better indicate capital allocation. The FY 2019 capital budget is outlined on the following page.

2019 Capital Budget			Funding Source								
Department	Asset	2019 Budget	General Fund	SUST	Econ/ Transp	Utility Fund	Sanitation	Airport	5 Mills	Quality of Life	Mercy Reserve
General Government	INCODE Upgrade	\$ 70,000	\$ 70,000								
	Desktop Replacement	24,000	24,000								
	Laptop Replacement	9,000	9,000								
	Storage	10,000	10,000								
Administration	City Hall - Seal the Envelope	890,000		\$ 890,000							
Memorial Hall	Stage Door	10,000		10,000							
	Security Upgrades	7,500		7,500							
Finance	Capital Outlay	10,000	10,000								
Building D	Capital Outlay	5,000	5,000								
Municipal Court	Capital	5,000	5,000								
Special Improv	Condemnations	50,000	50,000								
	Fireworks Display	15,000	15,000								
	Airport Operations	25,000	25,000								
	Riverside Pool Upgrades	15,000								\$ 15,000	
	Library Children's Area	60,000								60,000	
Police	Police Cars	70,000	70,000								
	Body Cams	5,000	5,000								
	Tazers	5,000	5,000								
	Bulletproof vests	5,000	5,000								
	Car Cameras	3,000	3,000								
	RMS	37,000	37,000								
Animal Control	AWOL Bldg Repairs	5,000	5,000								
Fire/EMS	SCBA Replacement	12,000	12,000								
	Chief's Truck	45,000	45,000								
	SCBA Fill Station	25,000	25,000								
	Apply AFG Grant - 5% / 400,000	20,000	20,000								
	Least Payments	80,000	80,000								
	Replace Ambulance - Mercy Reserve	200,000									\$ 200,000
	Ladder Truck Lease Pmt	125,000							\$ 125,000		
Streets/Traffic	Drainage - Myrtle/Laurel	10,000	10,000								
	Tractor/Brush Hog	50,000	50,000								
	Street Overlays	75,000							75,000		
	Street Improvements	175,000			\$ 175,000						
	Residential Sidewalk Replacement	50,000		50,000							
	So. 17th Street - mill and overlay - SUST	85,000		85,000							
	N. 19th Street - Overlay - SUST	15,000		15,000							
	Annual ADA Project - SUST ADA	200,000		200,000							
Parks	Minature Train Repairs	3,000	3,000								
	Pre-School Area	10,000	10,000								
	Carousel Improvements	3,000		3,000							
	Dog Park - SUST ADA	10,000		10,000							
	Kiddie Land - SUST ADA	150,000		150,000							
Zoo	Guillotine Doors	15,000	15,000								
	Monkey Island Bridge	4,000		4,000							
	Zoo Perimeter Fence: Chain Link Replacement	35,000		35,000							
Cemetery	Mowers	10,800	10,800								
Water/Sewer Admin	Bond Debt Service	94,575				\$ 94,575					
	pmnts)	222,000				222,000					
	New \$3,100,000 Water Loan	200,000				200,000					
	New \$3,100,000 Sewer Loan	200,000				200,000					
	Update GIS Web Portal	50,000				50,000					
Water Production	Clean/Inspect Water Towers (2/year)	10,000				10,000					
	Clean Intake	10,000				10,000					
	Rebuild pump at airport pumpstation	20,000				20,000					
	Replace Mower	12,000				12,000					
Water Distribution	Water Line Projects	300,000				300,000					
	Automated Meter Reading	300,000				300,000					
	Skid Steer Landscape Rack	9,000				9,000					
	Skid Steer Jack Hammer	10,000				10,000					
	Skid Steer Snow Plow	7,000				7,000					
Sewer Treatment	Replacement Pump	10,000				10,000					
	Replace Channel Monster	500,000				500,000					
	Pneumatic Wiper for UV (2)	5,000				5,000					
Sewer Collection	I/I - Construction	35,000				35,000					
	I/I - Private Lines	20,000				20,000					
Sanitation	Truck	40,421					\$ 40,421				
	Balers (2)	20,000					20,000				
	Forklift	20,000					20,000				
	Lease Payment	25,379					25,379				
Airport	Lime	20,000						\$ 20,000			
Total		\$ 4,883,675	\$ 633,800	\$ 1,459,500	\$ 175,000	\$ 2,014,575	\$ 105,800	\$ 20,000	\$ 200,000	\$ 75,000	\$ 200,000

Capital Improvement Program



by department

Capital projects are tied to departments who are responsible for managing the projects to completion, whether it is street construction, fleet purchase and maintenance, or equipment replacement. The CIP goes one step further and separates the projects by divisions within departments to better indicate capital allocation. The FY 2019 capital budget by department is outlined on the following page.



Capital Improvement Program FY 2019 - FY 2024

Detail by Department

Department / Division	FY 2019	SUST/OTHER 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
ADMINISTRATION DEPARTMENT							
Administration							
City Hall Rehabilitation (SUST-Facilities)		\$ 890,000					
City Hall Rehabilitation - Phase II			4,000,000				
Building D - Capital Outlay	\$ 5,000		5,000	5,000	5,000		
Comprehensive Plan Update			100,000				
Total Administration	\$ 5,000	\$ 890,000	\$ 4,105,000	\$ 5,000	\$ 5,000	\$ -	\$ -
General Government							
Update Incode Software	70,000				10,000		
Storage	10,000		20,000				
Laptop Replacement	\$ 9,000		9,000		9,000		10,000
Desktop Replacement	24,000		24,000		25,000		25,000
Servers			15,000				
Executime				5,000			
Total General Government	\$ 113,000	\$ -	\$ 68,000	\$ 5,000	\$ 44,000	\$ -	\$ 35,000
Special Improvements							
Fireworks Display	15,000		15,000	15,000	15,000	15,000	15,000
Library Childrens Area Remodel - QOL		60,000					
Riverside Pool Upgrades - QOL Fund		15,000					
Transfer to Airport for Operations	25,000		25,000	25,000	25,000	25,000	25,000
Total Special Improvements	\$ 40,000	\$ 75,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Memorial Hall							
Stage Door Replacement		10,000					
Security upgrades		7,500					
New LED Sign			30,000				
Ballroom Elevator/Remodel						1,000,000	
Total Memorial Hall	\$ -	\$ 17,500	\$ 30,000	\$ -	\$ -	\$ 1,000,000	\$ -
TOTAL ADMINISTRATION	\$ 158,000	\$ 982,500	\$ 4,243,000	\$ 50,000	\$ 89,000	\$ 1,040,000	\$ 75,000
FINANCE/CLERK DEPARTMENT							
Finance - Capital Outlay	10,000		10,000	10,000	10,000	10,000	10,000
Municipal Court - Capital Outlay	5,000		10,000	10,000	10,000	10,000	10,000
TOTAL FINANCE / CITY CLERK	\$ 15,000	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
SAFETY/CODE ENFORCEMENT							
Condemnations	50,000		50,000	50,000	50,000	50,000	50,000
Emergency Prep.- Storm Siren			25,000	25,000		25,000	
TOTAL SAFETY/CODE ENFORCEMENT	\$ 50,000	\$ -	\$ 75,000	\$ 75,000	\$ 50,000	\$ 75,000	\$ 50,000
POLICE							
Police Vehicles	70,000		86,000	20,000	80,000	89,000	80,000
Replace/upgrade body cameras	5,000		3,000	3,000	3,000	3,000	
Replace and upgrade tasers	5,000		5,000	5,000	5,000	5,000	
Bulletproof Vests	5,000		3,000	3,000	3,000	3,000	
In-car Video Cameras	3,000		3,000	3,000	3,000	3,000	
Records Management System	37,000						
Repeater/ Antenna Issues			20,000				
Animal Control - AWOL Building Repairs	5,000		5,000	5,000	5,000	5,000	5,000
Animal Control - 1 Ton Truck			50,000				
TOTAL POLICE	\$ 130,000	\$ -	\$ 175,000	\$ 39,000	\$ 99,000	\$ 108,000	\$ 85,000
FIRE / EMS							
SCBA Replacement	12,000		10,000				
Lease payments for ambulances	80,000		80,000				
Ladder Truck Lease Payment							
Capital Reserve Fund - 5 Mills		125,000	125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Replace Ambulance - Mercy Reserve		200,000		200,000		225,000	
Fire Chief Truck	45,000						
SCBA fill station	25,000						
Apply AFG Grant- Fire Engine 5%	20,000		20,000			\$ 400,000	
Public Safety Director Truck			45,000				
New cardiac monitor				\$ 35,000			
TOTAL FIRE / EMS	\$ 182,000	\$ 325,000	\$ 280,000	\$ 360,000	\$ 125,000	\$ 750,000	\$ 125,000

Department / Division	FY 2019	SUST/OTHER 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
PUBLIC WORKS DEPARTMENT							
Streets							
Street Improvements (Economic Dev/Transportation Fund)		175,000	150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Residential Sidewalk Replacement (SUST- Str/Sidwks)		50,000	50,000	50,000	50,000	50,000	50,000
Additional Street Improvements Capital Reserve 5 mills		75,000					
17th St. - Mill and Overlay - SUST ADA		85,000					
N. 19th St. - Overlay ADA Work - SUST		15,000					
Annual ADA Project - SUST ADA		200,000	200,000	200,000	200,000	200,000	200,000
Drainage improve-alley (Myrtle and Laurel/6th and Penn)	10,000						
Tractor/Brush Hog	50,000						
Whiskey Creek Maintenance			50,000				
KLINK Matching Funds			100,000	100,000			
Zero Turn Mowers - 2			25,000				
Sweeper (replacement)			200,000				
Total Streets	\$ 60,000	\$ 600,000	\$ 775,000	\$ 500,000	\$ 400,000	\$ 400,000	\$ 400,000
Sanitation							
Lease Payments	25,379		25,379	25,379			
Sanitation Truck- Lease Payments	40,421		40,421	40,421	40,421	40,421	
Polycart Program			375,000				
Forklift	20,000						
Balers (2)	20,000						
Sanitation Truck					175,000		
Upgrade Sanitation Facilities					750,000		
Total Sanitation	\$ 105,800	\$ -	\$ 440,800	\$ 65,800	\$ 965,421	\$ 40,421	\$ -
Airport							
Lime Program	20,000		20,000	20,000	20,000	20,000	20,000
Reconstruct South Apron Area			136,000				
T/W Edge Lighting				6,300			
R/W Edge Lighting				6,200			
T/W C and B Rehab			49,300				
Update Airport Terminal			500,000				
17/35 Signs				13,900			
Windcones				9,100			
Total Airport	\$ 20,000	\$ -	\$ 705,300	\$ 55,500	\$ 20,000	\$ 20,000	\$ 20,000
TOTAL PUBLIC WORKS	\$ 185,800	\$ 600,000	\$ 1,921,100	\$ 621,300	\$ 1,385,421	\$ 460,421	\$ 420,000
PARKS DEPARTMENT							
Parks							
Miniature Train Repairs ASTM Stds	3,000						
Carousel Improvement (SUST-Bldg/Fac)		3,000					
Shelter House Tuckpointing			5,000				
Dog Park		10,000					
Kiddie Land		150,000	150,000	150,000			
Pre-School Area	10,000						
Total Parks	13,000	163,000	155,000	150,000	-	-	-
Zoo							
Guillotine Doors	15,000						
Zoo Perimeter Fence: Chain Link Replacement (SUST-Bldg/Fac)		35,000					
Monkey Island Bridge		4,000					
Interpretive Play Area					32,000		
Total Zoo	\$ 15,000	\$ 39,000	\$ -	\$ -	\$ 32,000	\$ -	\$ -
Cemetery							
72" Mower (replacement)	10,800			11,000			
48" Mower (replacement)			10,000				
Jack Hammer (replacement)			10,000				
Air Compressor			10,000				
Total Cemetery	\$ 10,800	\$ -	\$ 30,000	\$ 11,000	\$ -	\$ -	\$ -
TOTAL PARKS	\$ 38,800	\$ 202,000	\$ 185,000	\$ 161,000	\$ 32,000	\$ -	\$ -

Department / Division	FY 2019	SUST 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
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UTILITIES DEPARTMENT

Water/Wastewater Administration							
Bond Debt Service	94,575		92,975	91,375	89,775	88,075	91,175
Capital Reserve Fund			500,000	500,000	500,000	500,000	500,000
Update GIS Web Portal	50,000		50,000	25,000	25,000	25,000	25,000
Loan # C20-1915-01 (Old Sewer Loan, \$112,000 payments)	222,000		222,000	222,000	222,000	222,000	222,000
New \$3,100,000 Water Loan	200,000		200,000	200,000	200,000	200,000	200,000
New \$3,100,000 Sewer Loan	200,000		200,000	200,000	200,000	200,000	200,000
Total Administration	\$ 766,575	\$ -	\$ 1,264,975	\$ 1,238,375	\$ 1,236,775	\$ 1,235,075	\$ 1,238,175

Wastewater Collection							
VI Private Lines	20,000		20,000	20,000	20,000	20,000	20,000
VI Construction	35,000		35,000	35,000	35,000	35,000	35,000
Total Collection	\$ 55,000	\$ -	\$ 55,000				

Wastewater Treatment							
Replacement Pump	10,000		10,000	10,000	10,000	10,000	10,000
Rebuild Channel Monster	500,000						
Pneumatic Wiper for UV (2)	5,000			5,000			
Belts/Belt Press			7,000				
UV Bulbs (replacements)			20,000		20,000		
Total Wastewater Treatment	\$ 515,000	\$ -	\$ 37,000	\$ 15,000	\$ 10,000	\$ 30,000	\$ 10,000

Water Distribution							
Water Line Projects	300,000		100,000	100,000	100,000	100,000	100,000
Skid Steer Snow Plow	7,000						
Skid Steer Jack Hammer	10,000						
Skid Steer Landscape Rack	9,000						
Automated Meter Reading	300,000		500,000	500,000	500,000		
Total Water Distribution	\$ 626,000	\$ -	\$ 600,000	\$ 600,000	\$ 600,000	\$ 100,000	\$ 100,000

Water Treatment							
Clean/Inspect Water Towers (2/year)	10,000		10,000	10,000	10,000	10,000	10,000
Clean Intake	10,000		10,000	10,000	10,000	10,000	10,000
Rebuild pump at airport pumpstation	20,000						
Mower - replacement	12,000						
Pickup Truck (half-ton)			35,000				
Chlorine Containment Building			200,000				
Total Water Treatment	\$ 52,000	\$ -	\$ 255,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

TOTAL UTILITIES **\$ 2,014,575** **\$ -** **\$ 2,211,975** **\$1,928,375** **\$1,921,775** **\$1,440,075** **\$ 1,423,175**

TOTAL ALL DEPARTMENTS

ADMINISTRATION	\$ 158,000	\$ 982,500	\$ 4,243,000	\$ 50,000	\$ 89,000	\$ 1,040,000	\$ 75,000
FINANCE	\$ 15,000	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
SAFETY & CODE	\$ 50,000	\$ -	\$ 75,000	\$ 75,000	\$ 50,000	\$ 75,000	\$ 50,000
POLICE	\$ 130,000	\$ -	\$ 175,000	\$ 39,000	\$ 99,000	\$ 108,000	\$ 85,000
FIRE/EMS	\$ 182,000	\$ 325,000	\$ 280,000	\$ 360,000	\$ 125,000	\$ 750,000	\$ 125,000
PUBLIC WORKS	\$ 185,800	\$ 600,000	\$ 1,921,100	\$ 621,300	\$ 1,385,421	\$ 460,421	\$ 420,000
PARKS	\$ 38,800	\$ 202,000	\$ 185,000	\$ 161,000	\$ 32,000	\$ -	\$ -
UTILITIES	\$ 2,014,575	\$ -	\$ 2,211,975	\$1,928,375	\$1,921,775	\$1,440,075	\$ 1,423,175
TOTAL ALL DEPARTMENTS	\$ 2,774,175	\$ 2,109,500	\$ 9,111,075	\$3,254,675	\$3,722,196	\$ 3,893,496	\$ 2,198,175

Total 2019 Capital Program **\$4,883,675**



Capital Improvement Program



by program / category

The capital budget is also divided into major programs and categories for the City. A City program is a major service the City provides to its residents while the categories within the program are the specific ways the City provides that respective service. The FY 2019 – FY 2024 capital budget by program/category is outlined on the following pages.



Capital Improvement Program FY 2019 - FY 2024

Detail by Program/Category

Program / Category	FY 2019	SUST 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
VEHICLES							
Police Vehicles	\$ 70,000		\$ 86,000	\$ 20,000	\$ 80,000	\$ 89,000	\$ 80,000
Animal Control Vehicle -- 1 Ton Truck			50,000				
Lease payments for ambulances	80,000		80,000				
Ladder Truck Lease Payment (from Capital Reserve - 5 Mills)		\$ 125,000	125,000	125,000	125,000	125,000	125,000
Replace Ambulance - Mercy Reserve		200,000		200,000		225,000	
Fire Chief Truck	45,000						
AFG Grant- Fire Engine 5%/ 400,000	20,000		20,000			400,000	
Public Safety Director Truck			45,000				
Pickup Truck (half-ton)			35,000				
Sanitation Truck- Lease Payments	40,421		40,421	40,421	40,421	40,421	
Sanitation Truck					175,000		
Lease Payments - Sanitation Vehicle	25,379		25,379	25,379			
Total Vehicles	\$ 280,800	\$ 325,000	\$ 506,800	\$ 410,800	\$ 420,421	\$ 879,421	\$ 205,000

EQUIPMENT							
Update Incode Software	\$ 70,000				\$ 10,000		
Storage	10,000		\$ 20,000				
Laptop Replacement	9,000		9,000		9,000		\$ 10,000
Desktop Replacement	24,000		24,000		25,000		25,000
Servers			15,000				
Executime				\$ 5,000			
Emergency Prep.- Storm Siren			25,000	25,000		\$ 25,000	
Replace/upgrade body cameras	5,000		3,000	3,000	3,000	3,000	
Replace and upgrade tasers	5,000		5,000	5,000	5,000	5,000	
Bulletproof Vests	5,000		3,000	3,000	3,000	3,000	
In-car Video Cameras	3,000		3,000	3,000	3,000	3,000	
Records Management System	37,000						
Repeater/ Antenna Issues			20,000				
SCBA Replacement	12,000		10,000				
SCBA fill station	25,000						
New cardiac monitor				35,000			
Tractor/Brush Hog	50,000						
Zero Turn Mowers - 2			25,000				
Sweeper (replacement)			200,000				
Miniature Train Repairs ASTM Stds	3,000						
Carousel Improvement (SUST)		3,000					
72" Mower (replacement)	10,800			11,000			
48" Mower (replacement)			10,000				
Jack Hammer (replacement)			10,000				
Air Compressor			10,000				
Skid Steer Snow Plow	7,000						
Skid Steer Jack Hammer	10,000						
Skid Steer Landscape Rack	9,000						
Mower - replacement	12,000						
Forklift	20,000						
Balers (2)	20,000						
TOTAL EQUIPMENT	\$ 346,800	\$ 3,000	\$ 392,000	\$ 90,000	\$ 58,000	\$ 39,000	\$ 35,000

Program / Category	FY 2019	SUST 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
PROJECTS							
City Hall Rehabilitation (SUST)		\$ 890,000					
City Hall Rehabilitation - Phase II			\$ 4,000,000				
Building D - Capital Outlay	\$ 5,000		5,000	\$ 5,000	\$ 5,000		
Comprehensive Plan Update			100,000				
Fiannce - Capital Outlay	10,000		10,000	10,000	10,000	\$ 10,000	\$ 10,000
Municipal Court - Capital Outlay	5,000		10,000	10,000	10,000	10,000	10,000
Fireworks Display	15,000		15,000	15,000	15,000	15,000	15,000
Library Childrens Area - QOL Fund		60,000					
Riverside Pool Upgrades - QOL Fund		15,000					
Transfer to Airport for Operations	25,000		25,000	25,000	25,000	25,000	25,000
Condemnations	50,000		50,000	50,000	50,000	50,000	50,000
AWOL Building Repairs	5,000		5,000	5,000	5,000	5,000	5,000
Stage Door Replacement		10,000					
Security upgrades		7,500					
New LED Sign			30,000				
Ballroom Elevator/Remodel						1,000,000	
Whiskey Creek Maintenance			50,000				
Shelter House Tuckpointing			5,000				
Dog Park		10,000					
Kiddie Land		150,000	150,000	150,000			
Pre-School Area	10,000						
Guillotine Doors	15,000						
Zoo Perimeter Fence: Chain Link Replacement (SUST-Bldg/Fac)		35,000					
Monkey Island Bridge		4,000					
Interpretive Play Area					32,000		
Lime Program	20,000		20,000	20,000	20,000	20,000	20,000
Reconstruct South Apron Area			136,000				
T/W Edge Lighting				6,300			
R/W Edge Lighting				6,200			
T/W C and B Rehab			49,300				
Update Airport Terminal			500,000				
17/35 Signs				13,900			
Windcones				9,100			
Bond Debt Service	94,575		92,975	91,375	89,775	88,075	91,175
Capital Reserve Fund			500,000	500,000	500,000	500,000	500,000
Update GIS Web Portal	50,000		50,000	25,000	25,000	25,000	25,000
Loan # C20-1915-01 (Old Sewer Loan, \$112,000 payments)	222,000		222,000	222,000	222,000	222,000	222,000
New \$3,100,000 Water Loan	200,000		200,000	200,000	200,000	200,000	200,000
New \$3,100,000 Sewer Loan	200,000		200,000	200,000	200,000	200,000	200,000
I/I Private Lines	20,000		20,000	20,000	20,000	20,000	20,000
I/I Construction	35,000		35,000	35,000	35,000	35,000	35,000
Replacement Pump	10,000		10,000	10,000	10,000	10,000	10,000
Rebuild Channel Monster-mechanical bar screen	500,000						
Pneumatic Wiper for UV (2)	5,000			5,000			
Belts/Belt Press			7,000				
UV Bulbs (replacements)			20,000			20,000	
Water Line Projects	300,000		100,000	100,000	100,000	100,000	100,000
Automated Meter Reading	300,000		500,000	500,000	500,000		
Clean/Inspect Water Towers (2/year)	10,000		10,000	10,000	10,000	10,000	10,000
Clean Intake	10,000		10,000	10,000	10,000	10,000	10,000
Rebuild pump at airport pumpstation	20,000						
Chlorine Containment Building			200,000				
Polycart Program			375,000				
Upgrade Sanitation Facilities					750,000		
TOTAL PROJECTS	\$ 2,136,575	\$ 1,181,500	\$ 7,712,275	\$ 2,253,875	\$ 2,843,775	\$ 2,575,075	\$ 1,558,175

Program / Category	FY 2019	SUST 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
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STREETS								
Street Improvements (Economic Dev Transportation Fund)	\$	175,000	\$	150,000	\$	150,000	\$	150,000
Residential Sidewalk Replacement (SUST-Str/Sidwks)		50,000		50,000		50,000		50,000
Additional Street Improvements (Capital Reserve 5 mills)		75,000						
S. 17th St. - Mill and Overlay SUST - ADA		85,000						
N. 19th St. - Overlay ADA Work SUST - ADA		15,000						
Annual ADA Project - SUST ADA		200,000		200,000		200,000		200,000
Drainage improve-alley (Myrtle and Laurel/6th and Penn)	\$	10,000						
KLINK Matching Funds				100,000		100,000		
TOTAL STREETS	\$	10,000	\$	600,000	\$	500,000	\$	400,000

TOTAL VEHICLES	\$	280,800	\$	325,000	\$	506,800	\$	410,800	\$	420,421	\$	879,421	\$	205,000
TOTAL EQUIPMENT	\$	346,800	\$	3,000	\$	392,000	\$	90,000	\$	58,000	\$	39,000	\$	35,000
TOTAL PROJECTS	\$	2,136,575	\$	1,181,500	\$	7,712,275	\$	2,253,875	\$	2,843,775	\$	2,575,075	\$	1,558,175
TOTAL STREETS	\$	10,000	\$	600,000	\$	500,000	\$	500,000	\$	400,000	\$	400,000	\$	400,000
TOTAL ALL FUNDS	\$	2,774,175	\$	2,109,500	\$	9,111,075	\$	3,254,675	\$	3,722,196	\$	3,893,496	\$	2,198,175

Total 2019 Proposed Capital Program **\$4,883,675**



Capital Improvement Program



by fund

The capital budget is funded primarily in five different ways: General Fund, Special Use Sales Tax Fund, Sanitation Fund, Airport Fund, and the Water/Wastewater Fund. There are projects in the FY 2019 CIP with other funding sources, though they are few. Other funding sources include Economic Development and Transportation Fund and Quality of Life Funds. The FY 2019 capital budget by program is outlined on the following page.



Capital Improvement Program FY 2019 - FY 2024

Detail by Fund: Green - GF & SUST; Brown - Sanitation; Blue - Water/Wastewater

Department / Division	FY 2019	SUST/OTHER 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
ADMINISTRATION							
City Hall Rehabilitation (SUST-Facilities)		\$ 890,000					
City Hall Rehabilitation - Phase II			4,000,000				
Building D - Capital Outlay	\$ 5,000		5,000	5,000	5,000		
Comprehensive Plan Update			100,000				
TOTAL ADMINISTRATION	\$ 5,000	\$ 890,000	\$ 4,105,000	\$ 5,000	\$ 5,000	\$ -	\$ -
FINANCE / CITY CLERK							
Finance - Capital Outlay	10,000		10,000	10,000	10,000	10,000	10,000
Municipal Court - Capital Outlay	5,000		10,000	10,000	10,000	10,000	10,000
TOTAL FINANCE / CITY CLERK	\$ 15,000	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
GENERAL GOVERNMENT							
Update Incode Software	70,000				10,000		
Storage	10,000		20,000				
Laptop Replacement	\$ 9,000		9,000		9,000		10,000
Desktop Replacement	24,000		24,000		25,000		25,000
Servers			15,000				
Executime				5,000			
TOTAL GENERAL GOVERNMENT	\$ 113,000	\$ -	\$ 68,000	\$ 5,000	\$ 44,000	\$ -	\$ 35,000
SPECIAL IMPROVEMENTS							
Fireworks Display	15,000		15,000	15,000	15,000	15,000	15,000
Library Childrens Area Remodel - QOL Fund		60,000					
Riverside Pool Upgrades - QOL Fund		15,000					
Transfer to Airport for Operations	25,000		25,000	25,000	25,000	25,000	25,000
TOTAL SPECIAL IMPROVEMENTS	\$ 40,000	\$ 75,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
SAFETY/CODE ENFORCEMENT							
Condemnations	50,000		50,000	50,000	50,000	50,000	50,000
Emergency Prep.- Storm Siren			25,000	25,000		25,000	
TOTAL EMERGENCY PREPAREDNESS	\$ 50,000	\$ -	\$ 75,000	\$ 75,000	\$ 50,000	\$ 75,000	\$ 50,000
POLICE							
Police Vehicles	70,000		86,000	20,000	80,000	89,000	80,000
Replace/upgrade body cameras	5,000		3,000	3,000	3,000	3,000	
Replace and upgrade tasers	5,000		5,000	5,000	5,000	5,000	
Bulletproof Vests	5,000		3,000	3,000	3,000	3,000	
In-car Video Cameras	3,000		3,000	3,000	3,000	3,000	
Records Management System	37,000						
Repeater/ Antenna Issues			20,000				
TOTAL POLICE	\$ 125,000	\$ -	\$ 120,000	\$ 34,000	\$ 94,000	\$ 103,000	\$ 80,000
ANIMAL CONTROL							
AWOL Building Repairs	5,000		5,000	5,000	5,000	5,000	5,000
Animal Control Vehicle -- 1 Ton Truck			50,000				
TOTAL ANIMAL CONTROL	\$ 5,000	\$ -	\$ 55,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
FIRE / EMS							
SCBA Replacement	12,000		10,000				
Lease payments for ambulances	80,000		80,000				
Ladder Truck Lease Payment	Capital						
Reserve Fund - 5 Mills		125,000	125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Replace Ambulance - Mercy Reserve		200,000		200,000		225,000	
Fire Chief Truck	45,000						
SCBA fill station	25,000						
Apply AFG Grant- Fire Engine 5%/ 400,000	20,000		20,000			\$ 400,000	
Public Safety Director Truck			45,000				
New cardiac monitor				\$ 35,000			
TOTAL FIRE / EMS	\$ 182,000	\$ 325,000	\$ 280,000	\$ 360,000	\$ 125,000	\$ 750,000	\$ 125,000

Department / Division	FY 2019	SUST/OTHER 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
MEMORIAL HALL							
Stage Door Replacement		10,000					
Security upgrades		7,500					
New LED Sign			30,000				
Ballroom Elevator/Remodel						1,000,000	
TOTAL MEMORIAL HALL	\$ -	\$ 17,500	\$ 30,000	\$ -	\$ -	\$ 1,000,000	\$ -
STREETS							
Street Improvements (Economic Dev/Transportation Fund)		175,000	150,000	150,000	150,000	150,000	150,000
Residential Sidewalk Replacement (SUST- Str/Sidwks)		50,000	50,000	50,000	50,000	50,000	50,000
Additional Street Improvements Capital Reserve 5 mills		75,000					
S. 17th St. - Mill and Overlay - SUST ADA		85,000					
N. 19th St. - Overlay ADA Work - SUST		15,000					
Annual ADA Project - SUST ADA		200,000	200,000	200,000	200,000	200,000	200,000
Drainage improve-alley (Myrtle and Laurel/6th and Penn)	10,000						
Tractor/Brush Hog	50,000						
Whiskey Creek Maintenance			50,000				
KLINK Matching Funds			100,000	100,000			
Zero Turn Mowers - 2			25,000				
Sweeper (replacement)			200,000				
TOTAL STREETS	\$ 60,000	\$ 600,000	\$ 775,000	\$ 500,000	\$ 400,000	\$ 400,000	\$ 400,000
PARKS AND ZOO							
TRAIN AND CAROUSEL							
Miniature Train Repairs ASTM Stds	3,000						
Carousel Improvement (SUST-Bldg/Fac)		3,000					
SHELTER HOUSE							
Tuckpointing			5,000				
PARK INFRASTRUCTURE							
Dog Park		10,000					
Kiddie Land		150,000	150,000	150,000			
Pre-School Area	10,000						
ZOO							
Guillotine Doors	15,000						
Zoo Perimeter Fence: Chain Link Replacement (SUST-Bldg/Fac)		35,000					
Monkey Island Bridge		4,000					
Interpretive Play Area					32,000		
TOTAL PARKS AND ZOO	\$ 28,000	\$ 202,000	\$ 155,000	\$ 150,000	\$ 32,000	\$ -	\$ -
CEMETERY							
72" Mower (replacement)	10,800			11,000			
48" Mower (replacement)			10,000				
Jack Hammer (replacement)			10,000				
Air Compressor			10,000				
TOTAL CEMETERY	\$ 10,800	\$ -	\$ 30,000	\$ 11,000	\$ -	\$ -	\$ -
AIRPORT							
Lime Program	20,000		20,000	20,000	20,000	20,000	20,000
Reconstruct South Apron Area			136,000				
T/W Edge Lighting				6,300			
R/W Edge Lighting				6,200			
T/W C and B Rehab			49,300				
Update Airport Terminal			500,000				
17/35 Signs				13,900			
Windcones				9,100			
TOTAL AIRPORT	\$ 20,000	\$ -	\$ 705,300	\$ 55,500	\$ 20,000	\$ 20,000	\$ 20,000

Department / Division	FY 2019	SUST 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
WATER / WASTEWATER ADMINISTRATION							
Bond Debt Service	94,575		92,975	91,375	89,775	88,075	91,175
Capital Reserve Fund			500,000	500,000	500,000	500,000	500,000
Update GIS Web Portal	50,000		50,000	25,000	25,000	25,000	25,000
Loan # C20-1915-01 (Old Sewer Loan, \$112,000 payments)	222,000		222,000	222,000	222,000	222,000	222,000
New \$3,100,000 Water Loan	200,000		200,000	200,000	200,000	200,000	200,000
New \$3,100,000 Sewer Loan	200,000		200,000	200,000	200,000	200,000	200,000
TOTAL ADMINISTRATION	\$ 766,575	\$ -	\$ 1,264,975	\$ 1,238,375	\$ 1,236,775	\$ 1,235,075	\$ 1,238,175
WASTEWATER COLLECTION							
II Private Lines	20,000		20,000	20,000	20,000	20,000	20,000
II Construction	35,000		35,000	35,000	35,000	35,000	35,000
TOTAL COLLECTION	\$ 55,000	\$ -	\$ 55,000				
WASTEWATER TREATMENT							
Replacement Pump	10,000		10,000	10,000	10,000	10,000	10,000
Replace Channel Monster with mechanical bar screen	500,000						
Pneumatic Wiper for UV (2)	5,000			5,000			
Belts/Belt Press			7,000				
UV Bulbs (replacements)			20,000			20,000	
TOTAL TREATMENT	\$ 515,000	\$ -	\$ 37,000	\$ 15,000	\$ 10,000	\$ 30,000	\$ 10,000
WATER DISTRIBUTION							
Water Line Projects	300,000		100,000	100,000	100,000	100,000	100,000
Skid Steer Snow Plow	7,000						
Skid Steer Jack Hammer	10,000						
Skid Steer Landscape Rack	9,000						
Automated Meter Reading	300,000		500,000	500,000	500,000		
TOTAL WATER DISTRIBUTION	\$ 626,000	\$ -	\$ 600,000	\$ 600,000	\$ 600,000	\$ 100,000	\$ 100,000
WATER TREATMENT							
Clean/Inspect Water Towers (2/year)	10,000		10,000	10,000	10,000	10,000	10,000
Clean Intake	10,000		10,000	10,000	10,000	10,000	10,000
Rebuild pump at airport pumpstation	20,000						
Mower - replacement	12,000						
Pickup Truck (half-ton)			35,000				
Chlorine Containment Building			200,000				
TOTAL WATER TREATMENT	\$ 52,000	\$ -	\$ 255,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
SANITATION							
Lease Payments	25,379		25,379	25,379			
Sanitation Truck- Lease Payments	40,421		40,421	40,421	40,421	40,421	
Polycart Program			375,000				
Forklift	20,000						
Balers (2)	20,000						
Sanitation Truck					175,000		
Upgrade Sanitation Facilities					750,000		
TOTAL SANITATION	\$ 105,800	\$ -	\$ 440,800	\$ 65,800	\$ 965,421	\$ 40,421	\$ -
TOTAL GENERAL/SUST FUNDS	\$ 633,800	\$ 2,109,500	\$ 5,753,000	\$ 1,205,000	\$ 815,000	\$ 2,393,000	\$ 755,000
TOTAL AIRPORT FUND	\$ 20,000	\$ -	\$ 705,300	\$ 55,500	\$ 20,000	\$ 20,000	\$ 20,000
TOTAL SANITATION FUND	\$ 105,800	\$ -	\$ 440,800	\$ 65,800	\$ 965,421	\$ 40,421	\$ -
TOTAL WATER/SEWER FUND	\$ 2,014,575	\$ -	\$ 2,211,975	\$ 1,928,375	\$ 1,921,775	\$ 1,440,075	\$ 1,423,175
TOTAL ALL FUNDS	\$ 2,774,175	\$ 2,109,500	\$ 9,111,075	\$ 3,254,675	\$ 3,722,196	\$ 3,893,496	\$ 2,198,175

Total 2019 Capital Program \$ 4,883,675

